

Annual General Meeting

30 April 2025

Disclaimer



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Company Overview

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Company Overview

Message to Shareholders

Committed to value creation through innovative strategies, responsible investments, and a steadfast focus on sustainability, we effected prudent strategic corporate actions during the year in the pursuit of long-term sustainable growth whilst making a positive impact on communities and the environment.

> Left Mr Teeranun Srihong

> > Right Mr Iqbal Jumabhoy



Dedicated Board



THITAWAT ASAVES



TEERANUN SRIHONG Independent Non-Executive Director



WEERACHAI AMORNRAT-TANA Vice-Chairman Non-Independent Non-Executive Director



IQBAL JUMABHOY Chief Executive Officer Executive Director



THITI THONGBENJAMAS Non-Independent Non-Executive Director Non-Independent Non-Executive Director



CHIEW CHUN WEE Independent Non-Executive Director



CHRISTOPHER TANG KOK KAI Independent Non-Executive Director

* For details on the respective profiles above, please visit https://www.prospercap.com/about-us/overview#leadership

Experienced Management Team



IQBAL JUMABHOY Chief Executive Officer and Executive Director



OOI CHEE ENG Chief Financial Officer



* For details on the respective profiles above, please visit https://www.prospercap.com/about-us/overview#leadership

Experienced Leadership Team



JOHN FOENG Vice President, Asset Management, UK



BENEDICT TAN Vice President, Legal Services



ZYN LEOW Vice President, Group Financial Controller

APA JETJAMRAS Vice President, Corporate Finance



Why Invest in ProsperCap Corporation Limited?

1. Established UK Hospitality Platform

- 17 strategically located hotels across major UK cities, operated under global brands including Hilton, IHG, and Marriott
- Sustainable income streams

2. Proven Value Creation Model

- Phase 1 of the Hilton "Property Improvement Plan" completed
- Phase 2 is underway across 4 additional hotels
- Significant elevation in room yield and asset valuation through brand-aligned renovations and guest experience improvements.

3. Access to SGX Capital Markets

- Debut trading on SGX Catalist Board in Jan 2024 offering investors a rare opportunity to access UK hospitality real estate via a Singapore vehicle.
- Facilitates strategic capital raising to fund further growth while enhancing transparency and governance.



Why Invest in ProsperCap Corporation Limited?

4. Strong Operator Backing

 Hotels managed by Valor Hospitality Europe – a trusted, operationally efficient platform with global experience.

5. Clear Path to Sustainable Growth

- Focused on EBITDA improvement and capital recycling
- Near-term value drivers include asset monetisation, cost optimisation, and improved F&B income streams.

6. High Resilience and Speedy Recovery Execution

- Swift response to the 2024 fire incident with full insurance coverage and rapid reopening.
- GBP 310M refinancing secured, and Convertible Redeemable Preferred Shares ("CRPS") issuance in the planning to further strengthen the balance sheet.





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Portfolio Overview

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Portfolio Overview



Crowne Plaza

53% Long Leasehold

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Fotel Indigo by HIG

47% Freehold

AC by Marriott

s/N	Franchisor	Hotel Name	Category	Leasehold ⁽¹⁾	Unexpired Lease Term ⁽²⁾	Construction Year	Keys	Gross Internal Area (GIA) sqft	Total Floor Are (sqm)
1	Marriott	AC Hotel by Marriott Birmingham	Upscale	Leasehold	106	2001	90	47,000	4,060
2	Marriott	AC Hotel by Marriott Manchester Salford Quays	Upscale	Leasehold	129	2008	142	61,000	6,423
3	IHG	Crowne Plaza Chester	Upscale	Leasehold	92	1988	160	199,000	9,537
4	IHG	Crowne Plaza Glasgow	Upscale	Leasehold	88	1989	283	200,000	18,751
5	IHG	Crowne Plaza Harrogate	Upscale	Leasehold	85	1984	214	122,000	9,876
6	IHG	Crowne Plaza Nottingham	Upscale	Long leasehold	959	1983	210	314,000	14,658
7	IHG	Crowne Plaza Plymouth	Upscale	Freehold	N/A	1972	211	257,000	12,336
8	IHG	Crowne Plaza Solihull	Upscale	Leasehold	91	1990	120	124,000	7,888
9	IHG	Crowne Plaza Stratford-Upon-Avon	Upscale	Leasehold	74	1972	259	173,000	14,911
10	Hilton	DoubleTree by Hilton Hotel & Spa Chester	Upscale	Freehold	N/A	18 th Century	219	118,000	12,864
n	Hilton	DoubleTree by Hilton Leeds City Centre	Upscale	Long leasehold	937	2009	333	172,000	17,042
12	Hilton	DoubleTree by Hilton Manchester Piccadilly	Upscale	Long leasehold	231	2007	285	154,000	14,438
13	Hilton	Hilton Garden Inn Birmingham Brindleyplace	Upscale	Leasehold	115	2001	238	130,000	8,511
14	Hilton	Hilton Garden Inn Bristol City Centre	Upscale	Leasehold	99	1999	171	63,000	6,049
15	Hilton	Hilton Garden Inn Glasgow City Centre	Upscale	Freehold	N/A	2000	164	68,000	6,199
16	IHG	Holiday Inn Peterborough West	Upper Midscale	Leasehold	116	1981	133	89,000	7,674
17	IHG	Hotel Indigo Liverpool	Upscale	Freehold	N/A	2011	151	71,000	6,043

Portfolio Overview(cont'd)



AC Hotel by Marriott Birmingham 90 Keys | Leasehold



AC Hotel by Marriott Manchester Salford Quay 142 Keys | Leasehold



Crowne Plaza Chester 160 Keys | Leasehold



Crowne Plaza Glasgow 283 Keys | Leasehold



Crowne Plaza Harrogate 214 Keys | Leasehold



Crowne Plaza Nottingham 210 Keys | Long leasehold



Crowne Plaza Plymouth 211 Keys | Freehold



Crowne Plaza Solihull 120 Keys | Leasehold



Crowne Plaza Stratford-Upon-Avon 259 Keys | Leasehold



DoubleTree by Hilton Hotel & Spa Chester 219 Keys | Freehold



DoubleTree by Hilton Leeds City Centre 333 Keys | Long leasehold



Hotel Indigo Liverpool 151 Keys | Freehold



DoubleTree by Hilton Manchester Piccadilly 285 Keys | Long leasehold



Hilton Garden Inn **Birmingham Brindleyplace** 238 Keys | Leasehold



Hilton Garden Inn **Bristol City Centre** 171 Keys | Leasehold



Hilton Garden Inn **Glasgow City Centre** 164 Keys | Freehold



Holiday Inn Peterborough West 133 Keys | Leasehold





Key Events In FY2024

MEAT

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Key Events in FY2024



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Financial Highlights

At A Glance

Please refer to the Financial Statements from pages 118 to 194 of the Annual Report 2024 for details





Revenue

- FY2024 revenue recorded a modest 1.9% increase from FY2023
- When the performance of Crowne Plaza Stratford-Upon-Avon for May to August 2024 was excluded, the FY2024 revenue increase will be more significant at 5.1% against the FY2023 adjusted figures (FY2023 ADJ)
- This denotes the underlying strength and stability of our core operations

The "Real" Growth – comparison on a like-for-like basis



Gross Profits

- Compared to FY2023, gross profits in FY2024 reflected a slight decline of 0.2% due mainly to higher payroll costs resulting from a statutory wage increase of 9.8% in the UK with effect from 1 April 2024
- If the performance of Crowne Plaza Stratford-Upon-Avon for May to August 2024 was excluded, gross profits in FY 2024 will display a robust growth of 4.0% against the FY2023 adjusted figures (FY2023 ADJ)
- Highlighted high operational efficiency and strong core performance of ProsperCap's hotels, outperforming its competitive group of hotels, which suffered a decline of 3.0% and 1.5% for occupancy rate and RevPAR during the same period

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Growth Strategies

Growth Strategies

- Focuses on investing in the hospitality industry (at the initial phase)
- Expand to other real estate asset classes such as commercial, office, etc.
- Prioritises high-growth markets, strategic locations, and attractive risk-adjusted returns
- Actively drive the portfolio value through an emphasis on ESG principles either at acquisition or via post-acquisition enhancement
- Seeks to recycle capital to maximise returns and pursue new investment opportunities such as selling properties to institutional buyers, existing investments through capital markets or strategic divestments or innovative financing to unlock additional capital for new investments
- Asset-light approach enables quicker and more efficient capital recycling, allowing for a higher deployment of capital towards new opportunities



- Investments may include acquiring existing assets with existing operating agreements or entering into partnerships with established operators or developers
- Capital allocated to investments with the objective of generating **attractive returns and maximising capital efficiency**
- Adopts an asset-efficient strategy, emphasising investments that have potential for improvement of returns pre-monetisation
- To optimise the use of best-in-class
 operation partners
- Actively manages portfolio of assets to drive value creation and enhance investment performance
- Optimising revenue generation, operational efficiency, and cost management through effective asset management strategies
- Leverage industry expertise and network to provide operational guidance and support to portfolio companies or partners

Growth Strategies

In FY2025, we plan to:

- 1. Upscale our portfolio and enhance revenue growth through asset enhancement, including the completion of our Hilton "Property Improvement Plan" for 4 more hotels
- 2. Review, appraise and improve our existing income streams, especially the F&B income
- **3. Implement cost optimisation** to derive greater operational efficiencies
- **4. Increase capital base** to fund property improvements and extend value creation initiatives



6 Audit Clarifications

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ProsperCap

Audit Clarifications – Disclaimer of Opinion

Board's Opinion

The Directors have prepared the consolidated financial statements on a going concern basis, having considered that:

- subsequent to 31 December 2024, the Company has executed a non-binding term sheet with an independent investor for the private subscription of convertible redeemable preferred shares ("Proposed CRPS") to be issued by a subsidiary of the Company and exchangeable for ordinary shares of the Company, to raise proceeds of approximately \$\$67.7 million (£40 million) (the "Transaction");
- (ii) DTP Inter Holdings has provided a written irrevocable deed of undertaking to vote in favour of the resolutions tabled at an extraordinary general meeting to be convened by the Company for the Transaction, subject to definitive agreements for the Transaction being approved by DTP Inter Holdings;
- (iii) DTP Inter Holdings has provided a signed letter of support to the Company, providing that if the equity financing facility is not in place before 31 July 2025, DTP Inter Holdings is willing to provide support to the Company to ensure sufficient liquidity be made available to the Group for payment of its financial indebtedness;
- (iv) to the extent necessary, the Group has flexibility to schedule certain of its capital expenditure in order to manage its cashflows;
- (v) the Group will continue to manage discretionary operational expenditure prudently; and
- (vi) the Group has a positive balance sheet position, with net assets of \$\$237,425,000 as at 31 December 2024.

Auditor's Report

KPMG has not been able to obtain sufficient appropriate audit evidence to provide a basis for an opinion in respect of the following areas:

- At the date of this report, term sheet that the Group has executed with an independent investor for the Proposed CRPS is non-binding and subject to conditions precedent being fulfilled to the independent investor's satisfaction. Certain of these conditions are substantive and non-administrative in nature. We are therefore unable to obtain sufficient appropriate audit evidence if the Proposed CRPS will be issued.
- The undertaking provided by DTP Inter Holdings to vote in favour of the Proposed CRPS at an EGM may be terminated if the definitive agreements for the Proposed CRPS do not contain terms and conditions that are materially and substantially as set out in the non-binding term sheet. The definitive agreements for the proposed CRPS are not available at the date of issuance of these financial statements.
- We have been unable to obtain sufficient appropriate audit evidence on DTP Inter Holdings' ability to provide financial support to the Group for at least the next 12 months from the date of issuance of these financial statements.

Audit Clarifications – The Change of Auditor

Change of Auditor

- The existing Company's external auditor, KPMG, will not be seeking re-appointment after FY2024
- As stated in the SGX announcement dated 8 April 2025, KPMG confirmed that their retirement as external auditor did not arise from circumstances that should be brought to the attention of the Company's shareholders
- The Company is in the process of appointing a new auditor; shareholders' approval will be sought in due course no longer than 3 months





Thank You

ProsperCap Corporation Limited



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